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3	UNITED STATES GRAND JURY
4	SOUTHERN DISTRICT OF TEXAS
5	HOUSTON DIVISION
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9	RE: INVESTIGATION OF ENRON
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11	BE IT REMEMBERED that on the 1st day of July,
12	2004, beginning at 9:40 a.m., in the Federal Building,
13	515 Rusk Avenue, Houston, Texas, the United States Grand
14	Jury convened, at which time the following proceedings
15	were had and testimony adduced as hereinafter set forth.
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TESTIMONY OF SHERRIE GIBSON



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              I, IDA H. SALINAS, CSR, a Certified Court
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 7
     Reporter and Notary Public in and for the State of Texas,
     previously appeared before the Foreman of the Grand Jury,
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 9
     at which time I was sworn in as the reporter for the
10
     United States Grand Jury.
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5	APPEARANCES
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7	Special Assistant United States Attorney JOHN
8	HUESTON appearing for the United States of America.
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(Witness sworn.)

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                       SHERRIE GIBSON, SWORN
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                            EXAMINATION
 4
     BY MR. HUESTON:
 5
              Good morning, Ms. Gibson.
 6
         Α
              Hi.
 7
         Q
              If you could keep the microphone close to you and
 8
     to keep your voice up -- the acoustics in the room are
 9
     somewhat challenging -- so that everybody in the room can
1.0
    hear you.
11
        Α
              Okay.
12
              Great. First, could you spell -- say and spell
13
     your name for the record.
14
              I'm Sherrie Gibson. Sherrie is S-h-e-r-r-i-e;
15
     Gibson, G-i-b-s-o-n.
              Great. I want to review with you first briefly
16
17
     your rights and obligations as a witness before this Grand
     Jury today. You understand you are testifying here today
18
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21 A I do.

reporter?

19

20

1

22 Q And do you understand that you have an overriding

under oath and that a record is being made by a court

- 23 obligation to tell the truth and that if you lie about
- 24 anything material to this Grand Jury's investigation, you
- 25 could be prosecuted for the crimes of perjury and

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1 obstruction of justice?
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- 2 A (Witness nods head.) I -- I am.
- 3 Q Okay. And just -- I know you're nodding your
- 4 head --
- 5 A Okay.
- 6 Q -- but you've got to make a --
- 7 A I've got to make a verbal.
- 8 Q Yes.
- 9 A Okay.
- 10 Q Thank you.
- 11 You also have a right, as anyone that is
- 12 before the Grand Jury, to be represented by an attorney in
- 13 connection with your appearance. Do you understand that?
- 14 A I do.
- 15 Q And do you have a lawyer today?
- 16 A I do.
- 17 Q Could you state his name for the record?
- 18 A His name is George Murphy.
- 19 Q And is Mr. Murphy in the courthouse with you
- 20 today?
- 21 A Yes, he is.
- Q Do you understand you can't have a lawyer in this
- 23 room with you; but if you wish to excuse yourself on a
- 24 reasonable basis to consult with him, you may do so?
- 25 A I understand.

- 1 Q Okay. So, if at any time you need a break and
- 2 you want to consult, just simply indicate; and we'll let
- 3 you have some time with him. Do you understand that?
- 4 A I do.
- 5 Q Okay. You also understand that you have the
- 6 right to refuse to answer any question based on the
- 7 grounds of your Fifth Amendment privilege if you believe
- 8 in good faith that a truthful answer might tend to
- 9 incriminate you?
- 10 A I do.
- 11 Q Okay. Any questions at all about your rights and
- 12 obligations as a witness?
- 13 A No.
- 14 Q All right. Ms. Gibson, you've testified before
- in the Grand Jury; and you've given your background and
- 16 some testimony before. We may reference some of that. In
- 17 fact, I have a transcript here from -- if we need that to
- 18 refresh recollection. You've already provided a sketch of
- 19 your educational history and employment history; but for
- 20 the benefit of the Grand Jurors, if we can go through some
- 21 of that again, I think that would be helpful.
- 22 Could you just please briefly describe your
- 23 educational background?
- 24 A I have a B.B.A. in accounting and finance from
- 25 Texas A&M University.

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1 Q And when did you get that degree?
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- 2 A May of 1982.
- 3 Q Okay. And did you get an advanced degree after
- 4 that?
- 5 A No, I did not.
- 6 Q Did you become a CPA at a certain time?
- 7 A Yes, I did.
- 8 Q What year was that?
- 9 A 1987.
- 10 Q Okay. That's when you became a certified public
- 11 accountant?
- 12 A I don't know if that's when I passed my test or
- 13 that's when I got my license, but...
- 14 Q But sometime in that --
- 15 A Yes.
- 16 Q -- time period?
- 17 A Sometime in that.
- 18 Q Okay. And after you got your degree in
- 19 accounting, where did you -- briefly, where did you work
- 20 over the course of the next few years?
- 21 A I started at Peat Marwick Mitchell.
- 22 Q And what is that, just for the Grand Jury?
- 23 A I think now it's KPMG. It used to be one of the
- 24 Big 8.
- 25 Q Accounting firms?

- 1 A Accounting firms.
- 2 Q Okay.
- 3 A Now I think there's five or six.
- 4 Then -- I worked there for two years. I
- 5 went to work for a year at American Medical International,
- 6 AMI.
- 7 Q What did you do there?
- 8 A I was a financial analyst.
- 9 Q Okay. And then what did you do?
- 10 A And then after that, I worked for the Finger
- 11 family here in Houston, Jerry Finger.
- 12 Q In what capacity?
- 13 A I was their personal accountant.
- 14 Q How many years did you --
- 15 A I worked for them approximately 12 years.
- 16 Q And were you their sole accountant?
- 17 A Correct.
- 18 O And then --
- 19 A Well, take that back. I'm -- I did have an
- 20 assistant later on. I had someone else to help as well.
- 21 Q All right. You were their --
- 22 A Right.
- 23 Q -- chief accountant?
- 24 A Right.
- 25 Q And then after that, did you have a short time in

- 1 another job?
- 2 A Yeah. Briefly I worked for Johnson Bender &
- 3 Company in a -- more of a financial capacity.
- 4 Q What do you mean by that?
- 5 A Well, they were an investment -- he was a
- 6 certified financial planner, and I was looking at changing
- 7 careers and going from accounting more to investment. And
- 8 while I was there, I took my Series 7 and 63; and I was
- 9 looking at doing more of the investment side. In order to
- 10 prepare financial plans, you had to have some of those
- 11 credentials.
- 12 Q Okay. And did you pass your Series 7 exam?
- 13 A Yes, I did.
- 14 Q And could you just explain for the Grand Jury
- 15 very briefly what is the Series 7 exam? What does that
- 16 qualify you to do?
- 17 A To be quite -- I don't remember.
- 18 Q Just generally.
- 19 A I know that you needed it to be able to talk to
- 20 people about your -- about investments, that you had to
- 21 have some certifications.
- 22 Q Okay. It's like a lot of broke -- stockbrokers
- 23 apply for Series 7 to buy and sell securities? Is that
- 24 ringing any bell?
- 25 A I mean -- correct, I'm sure.

- 1 Q Okay. And the reason you wanted to get a
- 2 Series 7 license was what?
- 3 A I didn't want to.
- 4 Q Okay.
- 5 A It was my boss. Well, it was one of the
- 6 requirements whenever you would talk to like a client
- 7 about financial planning, that you had to have certain
- 8 credentials.
- 9 Q So, then by that point in time, you had had
- 10 background in both accounting and then in financial
- 11 planning?
- 12 A I wouldn't say I really had a background in
- 13 financial planning. I mean, I felt like I was exposed to
- 14 it; but I wasn't with it long enough.
- 15 Q Okay. But you took --
- 16 A I had an exposure.
- 17 Q Sure. You took the Series 7 exam, passed it, and
- 18 did some --
- 19 A It was a lot of memorization.
- 20 Q Okay. But after that -- I mean, you were working
- 21 to do some financial planning for Johnson Bender &
- 22 Company. Right?
- 23 A I would -- correct, I guess.
- Q Okay. And then what did you do after that?
- 25 A Oh, then I went to work for the Lay family.

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1 Q And roughly, what time frame was that?
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- 2 A In the end of 1997.
- 3 Q All right. Do you remember what month that was?
- 4 Was it November of '97?
- 5 A It was November 3rd of '97.
- 6 Q Okay. And when you began November 3rd of '97,
- 7 what were you hired to do? What was your title, and what
- 8 were your duties and responsibilities?
- 9 A I think we decided that my title was going to be
- 10 controller; and my responsibilities were to prepare
- 11 financial statements and to do any financial matters that
- 12 you would need to do for you -- individual, as a person,
- 13 pay bills...
- 14 Q Okay. And did you serve in that capacity through
- 15 May of 2002?
- 16 A Correct.
- 17 Q All right. Did your job responsibilities change
- 18 at all during that time period of approximately November
- 19 of '97 through May of 2002?
- 20 A No.
- 21 Q Okay. And in May of 2002, I think you testified
- 22 previously, you left -- correct --
- 23 A Correct.
- Q -- on a full-time basis?
- 25 A Correct. Well, I was really never full-time. I

- 1 was part-time, but it always turned out to be more than
- 2 part-time.
- 3 Q I see. And so, just briefly for the Grand Jury,
- 4 why did you leave in May of 2002, and then what did you do
- 5 next?
- 6 A Well, I have three children; and I was working a
- 7 lot of hours. So, I wanted to -- to spend more time with
- 8 the family. So, then I -- I found -- you know, I quit my
- 9 job.
- 10 Q Okay. But did you continue to work for the Lay
- 11 family interests on a contract basis?
- 12 A I did because there were some projects. I think
- 13 the Justice Department had asked for some -- some
- 14 different reports; and so, it enabled me to work on a
- 15 part-time basis.
- 16 Q And how long did you continue to work on a
- 17 part-time basis? Did you continue to work periodically on
- 18 a part-time basis through even today?
- 19 A No. I haven't done that for some time.
- 20 Q Okay.
- 21 A I really don't remember.
- 22 Q When's the last time you did any contract work
- 23 for the Lay family interest?
- 24 A I think summer of last year.
- 25 Q Okay. And what were you doing the summer of last

- 1 year?
- 2 A I was helping do some tax preparation, doing work
- 3 papers.
- 4 Q Okay. And before that?
- 5 A That was just a brief -- I don't remember. I
- 6 mean, right after I had quit my job, I did -- worked on
- 7 those projects, I think, through summer. And then I might
- 8 have been there two other times, three other.
- 9 Q Are you currently working either for another
- 10 company or person or -- on a contract basis?
- 11 A I'm currently working part-time for Commerce
- 12 Convenience, Ltd.
- 13 Q What's that?
- 14 A It's a limited partnership that has a convenience
- 15 store.
- 16 Q Okay. And what are you doing in that position?
- 17 A I keep track of the books, set up the books.
- 18 O You're an accountant for them?
- 19 A Correct.
- 20 Q Are you the only accountant?
- 21 A There is another person who assists me, but I'm
- 22 probably the only accountant.
- 23 Q All right. The last time when you appeared
- 24 before the Grand Jury, you were describing your duties and
- 25 responsibilities and you said, "I acted more as a

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1 facilitator of information, prepared monthly statements,
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- 2 also prepared any quarterly reports, just kept the flow of
- 3 information going." Does that sound familiar?
- 4 A Yes.
- 5 Q What did you mean by "just kept the flow of
- 6 information going"? What does that mean?
- 7 A I felt that part of my job was just to make sure
- 8 that if someone needed information, that I was able to
- 9 provide it, whether it was a bank asking for information
- 10 or just to keep abreast of what we needed for taxes.
- 11 Q Okay. Another thing you talked about was, "My
- 12 primary job was to make sure that they had accurate
- 13 information on which others could then make decisions."
- 14 What did you mean by that?
- 15 A I just prepared accurate financial statements.
- 16 Q And then others would make decisions about what
- 17 investments to make and -- and the like. Is that right?
- 18 A Correct.
- 19 Q All right. And as part of your duties and
- 20 responsibilities, did you maintain all the financial
- 21 records --
- 22 A Yes.
- 23 Q -- for the Lay family interest?
- 24 A Yes.
- 25 Q And you described this previously, but can you

- 1 just quickly describe what that would have encompassed?
- 2 It encompassed Mr. Lay and Mrs. Lay and their personal
- 3 accounts. Right?
- 4 A Correct.
- 5 Q And then what are the other entities that you
- 6 oversaw?
- 7 A There were family partnerships. There was a
- 8 private foundation, and then there was some other limited
- 9 partnerships.
- 10 Q All right. Now, Mr. Herrold started in August of
- 11 '99. Do you remember that, roughly?
- 12 A Roughly.
- 13 Q How did your duties and responsibilities change,
- 14 if at all, once he arrived?
- 15 A He really took over more of the investments.
- 16 Many times we had cold calls, and he would take over
- 17 handling those.
- 18 Q Well, when you -- before he arrived, the
- 19 investment prospectuses and other inquiries arrived, what
- 20 would you do without him there? Would you have just
- 21 forwarded it to Mr. Lay?
- 22 A Correct.
- 23 Q All right. And then afterwards he became the
- 24 person who would look at --
- 25 A Correct. He was more of an in-between -- right.

- 1 Q He would have -- he would be the one having
- 2 dialogue with Mr. Lay on that issue?
- 3 A Correct.
- 4 Q You also testified previously that you prepared
- 5 detailed financial statements. Is that right?
- 6 A Correct.
- 7 Q And can you just briefly describe for the Grand
- 8 Jury what you were preparing? What were these financial
- 9 statements?
- 10 A I prepared a balance sheet, income statement, and
- 11 they were very detailed. And then I also prepared -- now,
- 12 those are the two basic financial statements that I
- 13 prepared.
- Q Okay. There's a book in front of you, and I'll
- 15 ask that you turn to Tab 14, if you will.
- 16 A (Witness complies.)
- 17 Q Take a look at the pages there at Tab 14, and
- 18 I'll ask if you recognize this.
- 19 A Yes. Yes.
- 20 Q All right. What are this -- series of pages here
- 21 at Tab 14, which is Exhibit B-14, for the record?
- 22 A The first page is a balance sheet comparison. I
- 23 would take the prior month and compare it to the current
- 24 month and then try to say why it changed, at a snapshot of
- 25 something, you know, he could just look at it and -- or

- 1 whoever was looking at this would know.
- 2 Q Well, this went to Mr. Lay. Right?
- 3 A Correct.
- 4 Q And who else would it go to?
- 5 A It went to Mrs. Lay. Went to our CPA firm,
- 6 Margolis, Phipps & Wright. I don't know if I sent that
- 7 sheet to anybody else.
- 8 Q All right. Would Ms. Ballard get a copy of this?
- 9 A Who?
- 10 Q Ms. Keepers.
- 11 A Oh. I'm sorry. She got married.
- 12 I wouldn't send -- I mean, I would send a
- 13 package to Ken, but I wouldn't send one to her.
- 14 Q Okay. That's the first page.
- And by the way, while we're on that first
- 16 page, why did you create this? Whose idea was it to come
- 17 up with a balance sheet comparison?
- 18 A It had been done before I started.
- 19 Q All right. Something that Mr. Lay wanted?
- 20 A I think he -- I assume.
- 21 Q He was interested in seeing these done on a
- 22 monthly basis?
- 23 A Correct.
- 24 Q All right. And then behind that there is some
- 25 documents entitled Balance Sheet Analysis. What are

- 1 those?
- 2 A Oh, that's a detail of all the, like,
- 3 sub-accounts within a certain category.
- 4 Q Okay. And this would be provided to the same
- 5 people you just mentioned on a monthly basis?
- 6 A Correct. In addition to the -- the Emery
- 7 Financial Group would also get these.
- 8 Q All right.
- 9 A And Beau. I made like five or six packets.
- 10 Q Beau Herrold would get them as well?
- 11 A Beau Herrold. Right.
- 12 Q Once he arrived?
- 13 A Correct.
- 14 Q Now, you had mentioned -- was there anything else
- 15 that you were creating on a monthly basis? You mentioned
- something about an income statement. Is that not here?
- 17 Is there some other document that you were creating on a
- 18 monthly basis?
- 19 A It was whatever would print off the system,
- 20 whatever the accounting package was capable of.
- 21 Q What do you mean by that?
- 22 A There also -- I would print a Schedule D.
- Q On a monthly basis?
- 24 A Yes.
- 25 Q And what is Schedule D?

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1 A It's -- it's your stock sales or your activities.
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- 2 Q Did you print that from Financial Navigator?
- 3 A Yes. It was just an automatic. And then I would
- 4 make sure -- it would help me keep track on a monthly
- 5 basis all -- all the different stock activity.
- 6 Q Cash flow, in essence?
- 7 A I didn't do a cash flow.
- 8 Q Okay. The stock activity Schedule D, would that
- 9 be distributed also to the same people?
- 10 A Yes. I think it -- yes.
- 11 Q Okay. And can you just describe for the Grand
- 12 Jury then what would be on this Schedule D, month to month
- 13 what would be on there? What would be --
- 14 A It's a Schedule D. That's like part of your tax
- 15 return. It just shows you the name of the stock, the date
- 16 you acquire it, the date you sold it, what you paid for
- 17 it, and then your purchase price, and then your sales
- 18 price.
- 19 Q Okay. So, each month you would produce this
- 20 schedule and distribute it to Mr. Lay, Mrs. Lay, the --
- 21 you -- I think you said the people at --
- 22 A The CPA --
- 23 Q -- Margolis --
- 24 A -- firm -- yeah, Margolis Phipps & Wright, to the
- 25 Emery Financial Group because then they would check -- it

- 1 would -- we kind of checked each other so I didn't miss
- 2 anything. And to Beau Herrold.
- 3 Q All right. Now, when you arrived, what was your
- 4 understanding as to who was handling paperwork and some of
- 5 the finances prior to your arrival?
- 6 A They had someone part-time that was working two
- 7 days a week that would prepare the financials -- or, I
- 8 guess, that took care of whatever needed to be done.
- 9 Q Okay. Was Ms. Keepers, who is now Ms. Ballard,
- 10 also assisting in that capacity in terms of facilitating
- 11 the information flow?
- 12 A Yes.
- 13 Q And did you take over some of her old
- 14 responsibilities when you came in?
- 15 A I'm not sure.
- 16 Q Did you have a discussion with her when you
- 17 arrived, "Well, this is what I'll be doing"? Did she tell
- 18 you what she had been doing?
- 19 A I don't remember.
- 20 Q You don't remember any -- you don't remember any
- 21 sort of meeting where you would have discussed what she
- 22 did and what kind of responsibilities that you would now
- 23 have to do?
- 24 A No.
- 25 Q Okay. Well, once you arrived, what was your

- 1 understanding as to what she was doing then with respect
- 2 to the flow of information on financial matters or in any
- 3 way working with you or to assist you in your duties and
- 4 responsibilities?
- 5 A That she would pay the bills associated with the
- 6 household.
- 7 Q All right. And would she keep you updated when
- 8 she did that?
- 9 A Correct. We actually shared -- we were actually
- 10 both doing entries to the same -- like she would write
- 11 checks. So, we had to be sure it was the same set of
- 12 books. So, she would enter checks that she had written.
- 13 Q Into the Financial Navigator --
- 14 A Correct.
- 15 Q -- system?
- 16 Because you were in two different locations?
- 17 A Correct.
- 18 Q So, how would you keep yourselves linked up then
- 19 being in two different locations? How did that work?
- 20 A We used pcAnywhere, and it was the ability to
- 21 transfer files from one location to the other.
- 22 Q Now, you've mentioned that you were not -- you
- 23 did not have as part of your duties and responsibilities
- 24 any role in choosing investments for Mr. Lay. Correct?
- 25 A Correct.

```
1 Q In fact, before Mr. Herrold arrived, if there was
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- 2 information that came in, you would simply pass it on to
- 3 him. Right?
- 4 A Correct.
- 5 Q All right. Did you have an administrative role
- 6 with respect to the various investment accounts,
- 7 stockbrokerage accounts? How did you --
- 8 A What do you mean by "administrative"?
- 9 Q I think you testified last time that you had an
- 10 administrative -- you administered the accounts. What did
- 11 you do with respect to the investment accounts, if
- 12 anything?
- 13 A When I would get the -- I mean, that's what I
- 14 used to prepare my financials -- the financial statements
- 15 were the stockbroker accounts.
- 16 Q And what did you do with respect to those? I
- 17 mean, did you just review -- if you could explain to the
- 18 Grand Jury, did you just review the monthly statements and
- 19 transfer the information onto your monthly reports?
- 20 A Correct. I mean, that's what I did.
- 21 Q Anything else with respect to those investment
- 22 accounts?
- 23 A No.
- 24 Q Same with brokerage accounts, did you have any
- 25 sort of role other than transferring information from the

- 1 documents, the monthly statements?
- 2 A No.
- 3 Q By the way, what did you do -- let me ask you
- 4 this: Were the monthly statements for various investment
- 5 accounts, bank statements, brokerage accounts, were they
- 6 sent to your attention or to Mr. Lay's attention? Who
- 7 received all those documents on a routine basis as they
- 8 arrived from outside sources?
- 9 A There was no one -- I mean, they went to various
- 10 addresses. The bank statements went to the home address.
- 11 Q Would they be then forwarded to you?
- 12 A Correct.
- 13 Q Okay. And why would they go to the home address
- 14 as opposed to you? Was that because Mr. Lay wanted to get
- 15 them himself?
- 16 A Mrs. Lay wanted to look through it.
- 17 Q Okay.
- 18 A And one of the controls -- I think the CPA firm
- 19 wanted someone else besides, you know, me or whoever was
- 20 writing the checks to be sure and, you know, look, you
- 21 know, to see that, you know, everything was in order.
- 22 Q Okay. And what kind of controls were put in
- 23 place to assure that, if you could explain that? So,
- 24 monthly bank statements went to the house?
- 25 A House.

- 1 Q And Mrs. Lay --
- 2 A Reviewed them, went through all of them. And if
- 3 she had any questions, she would ask us. So, we would
- 4 make a copy of an invoice and forward it to her.
- 5 Q Would that be bank statements for which accounts?
- 6 All accounts for the Lays?
- 7 A Correct.
- 8 Q Okay. And what kind of questions would she
- 9 ask -- would be the examples of questions?
- 10 A I might have been told to pay a bill, and then
- 11 she just wanted to see how much it was for or who it was
- 12 for. I don't remember any specific instance.
- 13 Q Okay. I mean, would there be times where she'd
- 14 say, "Look, I'm looking at last month's monthly statement.
- 15 I'm just wondering like why" -- "what happened here" or
- 16 "what this check was for" or "Why did we incur this
- 17 expense?"
- 18 A She would do it -- I mean, she did -- I mean, I
- 19 just remember a couple of times.
- 20 Q Okay. What do you remember about those couple
- 21 of -- what sorts of inquiries were made?
- 22 A What you just asked.
- 23 Q That sort of thing?
- 24 A Uh-huh.
- 25 Q Okay. And what about with the statements for the

- 1 bank lines of credit that the Lays had, would she review
- 2 those also? Were those sent to the house?
- 3 A We didn't get statements on lines of credit.
- 4 Q Okay. What kind of information was coming
- 5 from --
- 6 A Well, I take that back. I mean, we got -- I
- 7 guess there were invoices for interest payments.
- 8 Q Okay.
- 9 A But I don't remember any statements.
- 10 Q Okay. And then what other controls were there
- 11 set up? You mentioned bank statements were sent to the
- 12 house, and then they were forwarded to you.
- 13 A Right.
- 14 Q What other controls do you recall?
- 15 A Well, one was the sending of the financials to
- 16 the CPA firm and -- so everyone could see the activity
- 17 every month.
- 18 Q "Everyone" meaning who?
- 19 A Well, who I sent the financials to, Mr. and
- 20 Mrs. Lay, the CPA firm, and then --
- 21 Q Where the money was coming from or where it was
- 22 going?
- 23 A Well, correct. And then they had a snapshot of
- 24 where it was.
- Q Okay. And what other controls do you recall?

- 1 A I don't remember any others.
- 2 Q All right. Once an investment was made -- let's
- 3 say there's \$2 million to be used to open an investment or
- 4 start an investment, who decided what source of funds to
- 5 use to make that investment? In other words, did you get
- 6 directions on that as well, "Look, you're going to use
- 7 this line of credit, let's take 2 million from this" and
- 8 then you entered that information into the monthly
- 9 statements?
- 10 A That sounds right.
- 11 Q Okay. And who would you confer with to get
- 12 direction on use of lines of credit? Mr. Lay. Correct?
- 13 A And Beau.
- 14 Q Okay. But prior to Beau arriving, it would be
- 15 Mr. Lay that you're talking to with respect to these sorts
- 16 of directions. Right?
- 17 A Correct.
- 18 Q Okay. Did you ever talk to Mrs. Lay about
- 19 multimillion-dollar investments and which lines of credit
- 20 to use or was it Mr. Lay who did that?
- 21 A The only investment that I talked with Mrs. Lay
- 22 about were some -- was some property that she wanted to
- 23 have purchased.
- Q Okay. So, other than that, it would be Mr. Lay
- 25 who would provide you with direction in terms of what

- 1 source of funds to use for various investments that he was
- 2 deciding to make. Correct?
- 3 A Correct.
- 4 Q Okay. And once Mr. Lay provided you with an
- 5 indication or a direction as to which account to draw it
- 6 from, how did you do that? What would you do next? How
- 7 would you execute it? How would you make it happen?
- 8 A Well, I would -- if it was on a line of credit, I
- 9 would contact the bank and request that we draw down on
- 10 the line of credit and transfer the funds to the bank
- 11 account.
- 12 Q Okay. Did you create wiring instructions to
- 13 facilitate this?
- 14 A Yes, I did.
- 15 Q Okay. Let me have you turn to Exhibits 4 and 5,
- 16 which are at your Tabs 4 and 5. Now, the first set,
- 17 Tab 4 -- well, I'll tell you, just go ahead and page
- 18 through Tab 4 first.
- 19 A (Witness complies.)
- 20 Q And I'll turn the overhead on as well.
- 21 Tab 4 appears to be -- has a number of what
- 22 appear to be wiring instructions from Sally Keepers, but
- 23 at times there are entries or mentions of your name. So,
- 24 I just want to talk about that with you a little bit. Do
- 25 you recognize these forms at Tab 4?

- 1 A Now that I see them, yes.
- 2 Q All right. And at times when Ms. Ballard -- or
- 3 Ms. Keepers -- let's just call her Ms. Ballard because
- 4 that's her -- now her name. But on these forms it says
- 5 Sally Keepers. Correct?
- 6 A Correct.
- 7 Q When she would create these wiring instructions,
- 8 would she let you take a look at them so you could help
- 9 keep track of things in your finance -- financials?
- 10 A She would enter this as well. I mean, she
- 11 would -- she could enter this as well.
- 12 Q Okay. But would she then forward a copy to you
- 13 so you knew where the moneys were going and...
- 14 A I really don't remember.
- Okay. Well, you would have to know -- you would
- 16 have to log in and know where the moneys were going to and
- 17 from. Right?
- 18 A Well, right. I mean, once I got the file back, I
- 19 would see; but I don't know if I got this particular piece
- 20 of paper.
- 21 Q Okay. All right. And then if you turn to Tab 5,
- 22 if you can just page through Tab 5, at times you
- 23 actually -- that's Exhibit 5 -- prepared the wiring
- 24 instructions. Correct?
- 25 A Correct.

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1 Q And if you could just page through all of those
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- 2 and just let me know if, in fact, those are -- appear to
- 3 be copies of wiring instructions that you prepared.
- 4 A Yes.
- 5 Q All right. Let me just show you some from
- 6 Exhibit 4. If I can have you turn back to Exhibit 4.
- 7 A (Witness complies.)
- 8 Q So, for instance, this is an example, facsimile
- 9 cover sheet from Sally Keepers -- that's who's now Sally
- 10 Ballard. Right?
- 11 A Correct.
- 12 Q -- to Tiffany Pace. Who is Tiffany Pace? Do you
- 13 remember? Was she a bank representative at NationsBank
- 14 which became Bank of America?
- 15 A She must -- yes, she must have been.
- 16 Q Okay. And then here it says, "Comments....I need
- 17 two things. Please advance 2.3 million from KLL's secured
- 18 line" -- sorry about that folks.
- 19 Actually, if you could just read that aloud
- 20 as I'm getting it out. What does it say there in the
- 21 wiring instructions?
- 22 A I'm on --
- 23 Q The first page. Do you see it?
- 24 A Oh, the -- oh. "Please advance 2.3 million from
- 25 KLL's secured line" --

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1 Q That's Ken Lay?
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- 2 A Yes.
- 4 A To --
- 5 Q -- something "account today"?
- 6 A Right. That --
- 7 Q The 0707 account.
- What's the 0707 account?
- 9 A That was his personal account.
- 10 Q Okay. And then it says, Step 2, "Please wire \$2
- 11 million from the 0707 account as follows," and then
- 12 there's some instructions. Correct?
- 13 A Correct.
- 14 Q Indicating that it should be moved to Chase
- 15 Manhattan for credit to Goldman Sachs. Right?
- 16 A Correct.
- 17 Q And then at Goldman Sachs the account of Ken Lay
- 18 and Linda Lay. Right?
- 19 A Correct.
- 20 Q All right. Now, why is it that the money would
- 21 be moved from one account through the checking account and
- 22 then to that final account? Is that something that was
- 23 routinely done?
- 24 A I know that we did this to -- so we could trace
- 25 where the funds were going from and to.

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1 Q And what do you mean by that?
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- 2 A Well, if I needed to look back a year later or if
- 3 I needed to trace it and I just had it going from the
- 4 secured line to the investment, then I wouldn't have a
- 5 good paper trail.
- 6 Q Okay.
- 7 A Was more of a -- for my -- for me as an
- 8 accountant.
- 9 Q All right. And just something on a point
- 10 earlier, you never moved money from one place to the other
- 11 without telling Mr. Lay first. Right?
- 12 A Correct. I mean, he's the one that would dictate
- 13 it.
- 14 Q Who told you what to do?
- 15 A Uh-huh.
- 16 Q Each time?
- 17 A (Witness nods head.)
- I don't want to say "each." I mean, there
- 19 might have been an exception. I don't know.
- 20 Q Can you remember an exception sitting here today?
- 21 A No. But I don't feel comfortable saying "every"
- 22 either.
- 23 Q Well, would you have moved a million dollars
- 24 without checking with him first?
- 25 A No. I would never have moved money. I just

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1 don't know, you know, what the source.
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- 2 Q Okay. But your best recollection is you were
- 3 getting directions from him?
- 4 A Correct.
- 5 Q On a routine basis?
- 6 A (Witness nods head.)
- 7 Q And then if I can turn your attention to the
- 8 second page of Exhibit 4.
- 9 A (Witness complies.)
- 10 Q This one has an entry. It says from Sally
- 11 Keepers to Sherrie Womack, someone at Bank of America?
- 12 A Correct.
- 13 Q Wiring instructions again. Correct?
- 14 A Correct.
- 15 Q And here it says, "Thanks so much, Sherrie." Is
- 16 this something -- how did this appear here? Were you
- 17 E-mailing Sally?
- 18 A Well, no. That's her name, Sherrie Womack.
- 19 Q Okay. That's not --
- 20 A She just happened --
- 21 Q -- you?
- 22 A No.
- 23 Q All right. If I can have you turn to the third
- 24 page.
- 25 A (Witness complies.)

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1 Q Is this Sherrie Womack again here where it says,
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- 2 "Georganne I'll take care of the wire. Thanks.
- 3 Sherrie," or is that you?
- 4 A That's not me.
- 5 Q Okay. Let's put those aside for the moment.
- 6 A (Witness complies.)
- 7 Q Let me have you turn to Tab 2, please. That's
- 8 Exhibit 2 in your book. There's a series of pages there,
- 9 and I'll ask if you recognize these generally and then
- 10 what they are.
- 11 A (Witness reviewing document.)
- 12 It was a sheet summarizing lines of credit,
- 13 the amount of the lines of credit, how much had been
- 14 already funded, and what was available.
- Q Okay. And when were these created?
- 16 A Well --
- 17 Q I notice there's a date stamped entry at the
- 18 bottom of these sheets. Were these printed out when there
- 19 were movements of moneys? Is that what that indicates on
- 20 these sheets?
- 21 A I didn't prepare these.
- 22 Q Well, I know. Just in general.
- 23 A I -- I assume that was on the -- yes, that must
- 24 be it.
- 25 Q Sorry?

- 1 A I assume that must be it, yes.
- 2 Q All right. Well, let's just -- let's focus on
- 3 these for a moment. Who prepared these documents?
- 4 A I know that Sally Ballard prepared this.
- 5 Q Okay. And including throughout the time that you
- 6 had your position, Sally Ballard prepared this? Was she
- 7 in charge of preparing these things?
- 8 A She did, and then at some point I think I took it
- 9 over.
- 10 Q All right. And at what point do you remember
- 11 taking it over?
- 12 A I don't remember.
- 13 Q All right. But during the time that she prepared
- 14 them, she would make sure she sent a copy to you. That's
- 15 what's indicated in the cc line at the bottom. Right?
- 16 A Correct.
- 17 Q A copy to Mr. Lay, a copy to Mrs. Lay, and a copy
- 18 to you. Right?
- 19 A Correct.
- 20 Q And what did you do with these documents?
- 21 A I just verified that I had the same -- that our
- 22 amount in our Financial Navigator would equal to what was
- 23 funded, that that was the outstanding payable on the
- 24 balance sheet.
- 25 Q Okay. And the entries at the bottom would

- 1 indicate where, in fact, money was coming from and going.
- 2 Right?
- 3 A Correct. And then I --
- 4 Q This would get circulated to that distribution
- 5 list?
- 6 A And then I could check that again to make sure we
- 7 had it all in our Financial Navigator.
- 8 Q Okay. So, this was another way to make sure that
- 9 everybody had information about what was happening with
- 10 the movements of moneys. Correct?
- 11 A Correct.
- 12 Q Let's go through a few of these documents.
- 13 First, can I ask you why is it that these accounts in
- 14 particular are on this sort of one-page daily sheet? We
- 15 have, you know, Compass, Enron, NationsBank, Chase. Why
- 16 these accounts?
- 17 A Those were the lines of credit available.
- 18 Q Are these the accounts that would generally be
- 19 used for investment purposes, that would -- you would want
- 20 to keep an eye on -- that Mr. Lay would want to keep an
- 21 eye on? Is that why they're here?
- 22 A That was just their lines of credit that was
- 23 available.
- 24 Q All right. And so, here's some from Compass.
- 25 Here's the Enron line. Correct?

- 1 A Uh-huh.
- 2 Q NationsBank. Then there's the unsecured line,
- 3 and there's a zero there. And that would indicate what?
- 4 A That we -- that nothing was drawn down on it.
- 5 Q All right.
- 6 A That's what funded means.
- 7 Q And over the time that you were controller, were
- 8 the unsecured lines drawn upon frequently?
- 9 A Periodically.
- 10 Q Okay. But were they generally the lines of last
- 11 resort?
- 12 A Correct. If they -- looking back at it, it has
- 13 the highest interest rate.
- Q Okay. And also, they were lower -- relatively
- 15 lower than the collateralized lines. Correct? So, for
- 16 instance, this one here, this unsecured line, it's just a
- 17 750,000-dollar line. Right?
- 18 A Correct.
- 19 Q And the secured lines were much higher generally.
- 20 Right?
- 21 A Correct.
- 22 Q So, for instance, this NationsBank, which is Bank
- 23 of America, was 37 1/2 million at that time. Right?
- 24 A (Witness nods head.)
- 25 Q Is that a "yes"?

- 1 A Correct.
- 2 Q Same with some of the other secured lines, the
- 3 Chase line here, \$5 million?
- 4 A Correct.
- 5 Q And were these collateralized lines, the ones
- 6 that were being used to fund new investments generally?
- 7 Was that the strategy?
- 8 A Correct.
- 9 Q And so, this sheet would be a way for everybody
- 10 in the distribution list here to keep track of what's
- 11 happening, where the money's going from these lines.
- 12 Right?
- 13 A Correct.
- 14 Q All right. Now, I notice there was an old
- 15 notation and then it's a scratch out and a new notation.
- 16 Were these sheets used and then written over and then
- 17 distributed? Is that why you see this kind of handwritten
- 18 notation from time to time? Do you remember seeing those
- 19 sorts of entries?
- 20 A Periodically. I don't know why it wasn't, you
- 21 know, retyped and just written over.
- 22 Q Generally were they retyped after these sorts of
- 23 notations would be made?
- 24 A Usually a new one was sent.
- 25 Q Okay. And whose handwriting is this, by the way?

- 1 Do you recognize it?
- 2 A That's Sally's.
- 3 Q Okay. And this one appears to say: Today I have
- 4 borrowed 2,300,000 from the NationsBank line of credit,
- 5 2 million for -- is that Faya Saratin (phonetics) Goldman
- 6 Sachs account? Is that what it appears to be?
- 7 A Yes.
- 8 Q Okay. And then 240,000 investment, Chase, and
- 9 the remainder for expenses. Right?
- 10 A Correct.
- 11 Q Does that appear to be right?
- 12 A Yes.
- 13 Q With the date January 13th, '99. Right?
- 14 A Correct.
- 15 Q All right. And then turning to -- I think it's
- 16 the fourth page there. I'll have you look at another one
- 17 of these where it's typed in. And drawing your attention
- 18 to the bottom here, now it says: On 7/15 -- this is of
- 19 '99 -- SPG -- that's you. Right?
- 20 A Correct.
- 21 Q -- borrowed \$2 million from the Chase line of
- 22 credit for the GS -- that would be Goldman Sachs Large Cap
- 23 Fund investment?
- 24 A Correct.
- 25 Q And today I have borrowed -- "I" meaning Sally

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1 Keepers -- 150,000 from the Nations line of credit for
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- 2 expenses. Right?
- 3 A Correct.
- 4 Q And this sort of "I borrowed, you borrowed,"
- 5 that's all coming at the direction of Mr. Lay. Right?
- 6 A Correct.
- 7 Q And if I could turn you to the last page in that
- 8 exhibit. This is another example of one of these daily
- 9 updates. Right?
- 10 A Correct.
- 11 Q And here at the bottom it states on March 15th,
- 12 2000, "Yesterday we borrowed \$5 million from Bank of
- 13 America for the TCW investment." Right?
- 14 A Correct.
- 15 Q And that \$5 million from Bank of America meant
- 16 this account here. Right?
- 17 A Correct.
- 18 Q In fact, while we're sitting here talking about
- 19 these various lines, which lines generally were used for
- 20 investment purposes?
- It's these on this sheet. Right?
- 22 A Correct.
- 23 Q And of these on the sheet, which are the top one,
- 24 two, three lines used most frequently for investment
- 25 purposes?

- 1 A They all were used.
- 2 Q Which ones were used --
- 3 A Probably Bank of America because it was the
- 4 largest line available.
- 5 Q Okay. You can close the book over for now.
- 6 A (Witness complies.) Okay.
- 7 Q Okay. Let's go now to Exhibits 14, 15, and 16,
- 8 which are those balance sheet comparisons that we looked
- 9 at briefly before. I think I had you turn to 14. If you
- 10 could just look at 15 and 16 and tell me if these are the
- 11 same sorts of documents that you would be putting
- 12 together, namely the balance sheet comparisons and balance
- 13 sheet analysis done on a monthly basis.
- 14 A Correct.
- 15 Q All right. Now, the balance sheet comparison has
- 16 notations on the right-hand side in the right column. Who
- 17 would put in those notes?
- 18 A I would.
- 19 Q Okay. And why were you putting in those notes?
- 20 What was the purpose of putting those notes in?
- 21 A To describe why an amount went up -- increased or
- 22 decreased.
- 23 Q Okay. And to your recollection, was this the
- 24 habit before you arrived and you continued this project or
- 25 was this your idea to do this at someone else's request?

- 1 What do you remember on that?
- 2 A I don't remember how that originated.
- 3 Q Okay. Were you doing these monthly sheets in
- 4 this fashion from the time you arrived until the time you
- 5 left?
- 6 A I don't know if I started right away.
- 7 Q Within a month or two?
- 8 A I don't know if I started that soon.
- 9 Q What's your best recollection? Within six
- 10 months?
- 11 A Well, these are dated September of 2000.
- 12 Q This one's March -- the first one's March of
- 13 2000, and there's one July of 2000, and then there is a
- 14 September of 2000.
- 15 A Yeah. So, it must have been a couple of months
- 16 after I -- well, no, that -- I don't remember.
- Q Okay. But it's your best recollection within a
- 18 few months after you started?
- 19 A No.
- Q Within a year after you started?
- 21 A I really don't remember.
- 22 Q Okay. Well, let's look at a couple of these
- 23 examples. I'm putting on the first page -- the first page
- 24 here. First of all, I think you testified earlier that
- 25 these would go to Mr. Lay. Correct?

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1 A Correct.
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- 2 Q Mrs. Lay?
- 3 A Correct.
- 4 Q Beau Herrold. Right?
- 5 A Correct.
- 6 Q And then I see a "Beau" in the right-hand corner.
- 7 Does this appear to be his copy?
- 8 A That's my handwriting. Yes.
- 9 Q And when you -- we discussed the right-hand
- 10 column. Right?
- 11 A Correct.
- 12 Q If you could just explain for the Grand Jury what
- 13 this attempted to do, why there was a column here for,
- 14 say, February, 2000, March, 2000, and variance. Can you
- 15 explain what these columns were there for and what they
- 16 were doing in general? And then we'll talk about that
- 17 right-hand column.
- 18 A $\,$ I would look to see what the amount was at the
- 19 end of one month and at the other month and then the
- 20 variance would be the activity for that month.
- 21 Q Okay. And so, this would be your way of
- 22 informing everybody you distributed it to what was
- 23 happening in these different areas. Correct?
- 24 A Correct.
- 25 Q All right. And so, for instance, under Common

1 and Preferred Stocks, right, this column here, there's a

- 2 variance of 24 million. Right?
- 3 A Correct.
- 4 Q What would that mean then, 24 million? What does
- 5 that indicate?
- 6 A That means that the account had increased
- 7 24 million.
- 8 Q And it would include, for instance, additional
- 9 stocks in the PaineWebber account, \$2.8 million. Right?
- 10 A Correct.
- 11 Q All right. And then moving down the page,
- 12 Current Liabilities, what would this refer to here? What
- 13 would this include?
- 14 A That would be all the lines of credit and any...
- 15 Q Okay. And you would put here an indication of,
- 16 roughly, where the difference came from. Right? Here,
- \$12,275,000 was spent between the last month and the
- 18 current month. Right?
- 19 A Correct.
- 20 Q And here you wrote 11.42 million was for a new
- 21 investment. Right?
- 22 A Correct.
- 23 Q Remaining for expenses?
- 24 A Correct.
- 25 Q So, this is just yet another way on top of those

- 1 dailies to make sure that everybody knew what was
- 2 happening with the moneys. Correct?
- 3 A Correct. And it's also a check for me to make
- 4 sure that I had everything.
- 5 Q It's another backup?
- 6 A Correct.
- 7 Q And it's distributed throughout so other people
- 8 can kind of check what you're doing, too. Right?
- 9 A Correct.
- 10 Q Including Mr. Lay. Right?
- 11 A Correct.
- 12 Q Mrs. Lay?
- 13 A Correct.
- 14 Q Beau Herrold?
- 15 A Correct.
- 16 Q By the way, why is Beau Herrold getting these?
- 17 A For him --
- 18 Q Why -- why does he need to see these?
- 19 A It gives him a snapshot of the investments. It
- 20 gives him the overall picture as well.
- 21 Q Because he's an advisor to the Lays as well.
- 22 Right?
- 23 A Correct.
- ${\tt Q}$ So, he's yet another person who can be talking to
- 25 them about what's happening with their money. Right?

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1 A Yeah. Everyone has information.
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- 2 Q Okay. Let's turn now -- if I can have you do
- 3 so -- to Exhibit 3, which is at Tab 3.
- 4 A (Witness complies.)
- 5 Q I'll put that one up here. If you can take a
- 6 look at that and tell me if you recognize that.
- 7 A Yeah. That's my handwriting.
- 8 Q Is this a way that you would sometimes do a fax
- 9 wiring instruction? This is a wiring instruction. Right?
- 10 A Correct.
- 11 Q Okay. And it says, "Lorie" -- who's Lorie?
- 12 Lorie Vinson (phonetics) is where?
- 13 A She was at Bank of America.
- 14 Q Okay. And here it says, "Please advance \$5
- 15 million from the secured line of credit" at Bank of
- 16 America. Right?
- 17 A Correct.
- 18 Q -- "and deposit in account 0707" -- that's the
- 19 checking account. Right?
- 20 A Correct.
- 21 Q -- "then debit the account" -- meaning transfer
- 22 it right out. Right?
- 23 A Correct.
- 24 Q -- "for the following wire transfers."
- 25 A Correct.

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1 Q And that would be this Bank of Kansas for the TCW
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- 2 Galileo Aggressive Growth Equities Fund, 2.5 million.
- 3 Yes?
- 4 A Correct.
- 5 Q And then also 2.5 million for another Bank of
- 6 Kansas account for Galileo Small Cap Growth Fund. Right?
- 7 A Correct.
- 8 Q Again, accounts of Mr. and Mrs. Lay in each
- 9 instance. Right?
- 10 A Correct.
- 11 Q Okay. Let me have you turn to Tab 6, please,
- 12 Exhibit B-6.
- 13 A (Witness complies.)
- 14 Q If I can have you describe what this appears to
- 15 be.
- 16 Are you at B-6?
- 17 A Yes, I am.
- 18 O What is that?
- 19 A It's the detail on activity within a line of
- 20 credit.
- 21 Q Did you create this?
- 22 A This report is created by Financial Navigator.
- 23 Q Did you -- did you work Financial Navigator to
- 24 create this report?
- 25 A Correct.

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1 Q All right. I'm going to put this up here. This
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- 2 says, "KLL and LPL Investments, Ltd." What's that? The
- 3 family partnership?
- 4 A That is the family partnership.
- 5 Q Transactions by account from January, 2000, to
- 6 December, 2000. Right?
- 7 A Correct.
- 8 Q All right. Why did you -- is this an annual
- 9 report?
- 10 A No. I was doing this to assist me in a -- some
- 11 tax preparation. I was trying to trace what we used the
- 12 money for. And then --
- 13 Q Summary tracing for the year?
- 14 A Right. And then try to allocate the interest
- 15 based on whatever the funds were used for. It was a tool
- 16 for me to use for tax preparation.
- 17 Q All right. Did you forward this to anybody else?
- 18 A No.
- 19 Q But it was another way to double-check and make
- 20 sure everything moved in a way that you had indicated on
- 21 the monthly balance sheets and in those dailies as they
- 22 were printed out. Right?
- 23 A I used those dailies to help me --
- Q Compile that?
- 25 A Correct.

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1 Q Okay. And those handwritten entries, those are
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- 2 yours?
- 3 A Correct.
- 4 Q Okay. Let's turn to Tab 7. Take a moment to
- 5 read Tab 7.
- 6 This appears to be a memo from you. It says
- 7 from Sherrie to Ken. That would be from you to Ken Lay.
- 8 Correct?
- 9 A Correct.
- 10 Q Do you need a moment to read this?
- 11 A Please.
- 12 (Witness reviewing document.)
- 13 Q Please. And while you're reading, I'll put it up
- 14 here. Then we'll read it aloud.
- Do you recall -- first, have you finished
- 16 reading it?
- 17 A Yes, I have.
- 18 Q Why did you write this memo? Do you remember?
- 19 A To inform Mr. Lay of the transactions that I had
- 20 done.
- 21 Q Okay.
- 22 A Or what was available.
- 23 Q And to also ask for his opinion as to how to fund
- 24 and make these investments, right, contributions?
- 25 A Correct. Again, I was providing information.

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1 Q Because that's what your job was as a facilitator
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- 2 of information. Right?
- 3 A Correct.
- 4 Q But the decision maker is Mr. Lay. Right?
- 5 A Correct.
- 6 Q All right. So, for instance, in here it says,
- 7 "You currently have 2.5 million funded of the \$11,675,000
- 8 commitment." Right?
- 9 A Correct.
- 10 Q And you're talking about another installment of
- 11 2.5 million being due?
- 12 A Correct.
- 13 Q And then later you talk about how these
- 14 contributions could be made. Right?
- 15 A Correct.
- 16 Q And you give him some alternatives. You say that
- 17 "In order to make contributions to the Lay Family
- 18 Foundation or Fidelity Charitable Gift Fund, the Chase and
- 19 the Enron Corporation lines of credit could be used to pay
- 20 down on the Bank of America and PaineWebber Lines of
- 21 Credit in order to release the" Enron "shares with the
- 22 lowest cost basis. Please advise."
- 23 A Correct.
- 24 Q And so, he got back to you with some advice as to
- 25 what to do. Right.

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1 A Correct.
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- Q Okay. Let me have you turn to Tab 8 and ask if
- 3 you recognize that.
- 4 A Yes. I mean, I --
- 5 Q Go ahead. Do you want some time to read it
- 6 through, or do you recognize it right away?
- 7 A I don't. I need to read it.
- 8 Q Go ahead and take a couple of moments.
- 9 A (Witness reviewing document.)
- 10 Q Just first, this is another memo from you to Ken
- 11 Lay?
- 12 A Correct.
- 13 (Witness reviewing document.)
- I've had time to read.
- Okay. Do you remember what this concerns?
- 16 A Again, it just -- having to do with the overall
- 17 debt.
- 18 $\,$ Q All right. Whose handwriting is this at the
- 19 bottom?
- 20 A That's Mr. Lay's.
- 21 Q All right. At times would he write a written
- 22 response to you giving some feedback?
- 23 A Yes.
- 24 Q And then he would forward it to you?
- 25 A Correct.

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1 Q At times would he pick up the phone and just talk
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- 2 to you about what he wanted to do instead of writing a
- 3 response? I'm just talking in general.
- 4 A No. Generally he would write it.
- 5 Q Okay. If there was a reaction or a "don't do
- 6 that" sort of thing?
- 7 A Correct.
- 8 Q All right. Okay. Let me have you turn to
- 9 Exhibit B-9.
- 10 A (Witness complies.)
- 11 Q And I'll ask you if you recognize -- actually,
- 12 you know what? Let's skip --
- 13 A No. I mean --
- 14 Q That's before your time. I'm sorry about that.
- 15 A Yes.
- 16 Q Let's move on.
- 17 Ms. Gibson, can you describe for the Grand
- 18 Jury what is a purpose loan and a nonpurpose loan? What
- 19 is a purpose loan?
- 20 A In what sense? Are you --
- 21 Q Well, let me just take a sheet from the first
- 22 page of Exhibit 2 and put it up here, which is -- these
- 23 are the dailies. And there are notations by these loans.
- 24 For instance, the big 37 1/2 million-dollar loan, which
- 25 became a 40-million-dollar loan, it says nonpurpose. What

- 1 does that mean?
- 2 A It's not designated for a certain purpose.
- 3 Q Which purpose is that?
- 4 A If you get a mortgage, the purpose is to borrow
- 5 on a house. This had -- did not have a purpose. So, you
- 6 could use the funds at your discretion.
- 7 Q Well, nonpurpose meant that you couldn't use it
- 8 for a certain purpose. Right?
- 9 A I'm not sure.
- 10 Q All right. When bank documentation would come
- in, like the loan forms and certifications to be signed,
- 12 who would handle that? If Mr. Lay needed to assign you
- 13 bank documents, who would handle that paperwork? Would it
- 14 come through you?
- 15 A It would come to me.
- 16 Q All right. And on these large lines of credit
- 17 that were collateralized, these had to be renewed,
- 18 roughly, each year, right, return --
- 19 A Correct.
- 20 Q -- agreement was to -- January to January?
- 21 A It was for a period of a year.
- 22 Q Okay. So, each year there were new papers to be
- 23 signed. Right?
- 24 A Correct.
- 25 Q And what was your role with respect to handling

- 1 that paperwork?
- 2 A I would receive them, an attorney would review
- 3 them, and then I facilitated the execution of a document.
- 4 Q How did you do that?
- 5 A I would forward them on to Mr. Lay.
- 6 Q Okay. Would you hand them to him or --
- 7 A I would -- no -- send them interoffice.
- 8 Q And then what would happen? Would they come back
- 9 signed by him and Mrs. Lay if they required her signature
- 10 as well?
- 11 A Correct.
- 12 Q So, presumably if you sent them to him at the
- 13 office, you'd have to trundle them on home to get Mrs. Lay
- 14 to sign them, too, and then they'd come back?
- 15 A I don't know how that worked.
- 16 Q Or she came in. One way or the other both
- 17 signatures were coming up --
- 18 A Correct.
- 19 Q -- in the documents. Right?
- 20 All right. Okay. I'll have you turn to
- 21 Exhibit 13, which is a series of documents that state that
- 22 Statement of Purpose for an Extension of Credit Secured by
- 23 Margin Stock. Now, these begin dating in '93 before
- 24 you're there, but about halfway through, if you page
- 25 through them -- are you at Exhibit B-13?

- 1 A Yes.
- 2 Q Okay -- about halfway through, documents are
- 3 beginning to be signed as of December of '97, and that's
- 4 when you're there. Right?
- 5 A Yes.
- 6 Q Okay. Do you remember seeing these Statements of
- 7 Purpose for an Extension of Credit with entries to be
- 8 filled out, signatures to be had on these lines of credit?
- 9 A Yes.
- 10 Q What did you do with these? Did you help fill
- 11 these out?
- 12 A No.
- Q Who would write in this here (indicating)?
- 14 A The banker.
- Okay. And you would forward these on for Mr. Lay
- 16 to fill this out, to review, and to sign. Is that right?
- 17 A Correct.
- 18 Q Did you ever take the time to review these
- 19 documents?
- 20 A I just -- I didn't review them.
- 21 Q Okay.
- 22 A They were -- had always been part of the package,
- 23 and that's what the banker said was required to get the
- 24 loan.
- Q Okay. So, it's not your loan, I guess. You're

- 1 just moving these papers to Mr. Lay and then he's
- 2 reviewing and signing and dealing with them. Is that
- 3 right?
- 4 A Correct. But they have -- were part of a
- 5 package. So, they would have been reviewed.
- 6 Q Reviewed by who?
- 7 A An attorney.
- 8 Q As well as reviewed by Mr. and Mrs. Lay --
- 9 A Yes.
- 10 Q -- because they were stating they're reviewing
- 11 them and they're signing them. Right?
- 12 A Right.
- 13 Q Have you heard of this Regulation U before?
- 14 A No. If I did, I -- I don't remember.
- 15 Q Okay. Let's look at the instructions. It says,
- 16 "This form must be completed when a bank extends credit in
- 17 excess of \$100,000 secured directly or indirectly, in
- 18 whole or in part, by any margin stock." Right? Do you
- 19 read that?
- 20 A I see it.
- 21 Q And the second entry says, "The term 'margin
- 22 stock' is defined in Regulation U and includes,
- 23 principally: (1) stocks that are registered on a national
- 24 security exchange or that are on the Federal Reserve
- 25 Board's List of Marginable over the counter stocks."

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1 Right?
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- 2 A That's what it states.
- 3 Q Okay. So, margin stock is any traded stock.
- 4 Right?
- 5 A Correct.
- 6 Q And then it also says it includes "debt
- 7 securities," which are bonds "that could be convertible
- 8 into margin stocks, any over-the-counter security,"
- 9 designed or designated as qualified for trading in the
- 10 national market system, and "shares of mutual funds,
- 11 unless 95 percent of the assets" of the fund "are
- 12 continuously invested in U.S. government agency, state, or
- 13 municipal obligations." Right?
- 14 A Correct.
- 15 Q And then down here there's a certification
- 16 section on this. Correct?
- 17 A Correct.
- 18 Q And it says, "Will any part of this credit be
- 19 used to purchase or carry margin stock?" Right?
- 20 A Correct.
- 21 Q And then the box is checked "no." Right?
- 22 A Correct.
- 23 Q And the purpose just says "personal expenses."
- 24 Right?
- 25 A Correct.

- 1 Q Ms. Gibson, these lines of credit were used for
- 2 more than just personal expenses, weren't they?
- 3 A Well, they were turned over -- at any given time
- 4 there could have been -- it could have been expenses.
- 5 Q Well, not --
- 6 A Which they were paid off, and then they were
- 7 re --
- 8 Q Well, when --
- 9 A -- re-drawn up.
- 10 Q The question in 2 here is, "Will any part of this
- 11 credit be used to purchase or carry margin stock?" In
- 12 fact, part of those lines of credit were being used to
- 13 buy -- to make investments in stock accounts to buy stock.
- 14 Right? That's what you saw.
- 15 A This is a different line of credit, though.
- 16 Q Okay. Let's assume I have one for Bank of
- 17 America. There's one of these for all those lines of
- 18 credit.
- 19 A Okay.
- 20 Q It's simply true, isn't it, that these lines of
- 21 credit were being used, at least at times, to invest --
- 22 open accounts and invest in stocks. Right?
- 23 A Private equities.
- Q Uh-huh. Private equities and also Charles Schwab
- 25 accounts, other accounts where stock was being purchased.

- 1 Right?
- 2 I showed you some fax sheets earlier, the
- 3 Large Cap Growth. The ones I showed earlier were, in
- 4 fact, purchases of stock. Right?
- 5 A Correct.
- 6 Q Okay. And were you aware at all of this
- 7 prohibition during this time period where you were
- 8 controller?
- 9 A No, I was not.
- 10 Q Okay. Who, Ms. Gibson, told you to write on the
- 11 dailies this, "nonpurpose"?
- 12 A I didn't.
- 13 Q It was already the practice and procedure when
- 14 you arrived?
- 15 A Correct.
- 16 Q All right. Let's go -- I'm going to bring you to
- 17 the last two pages of that exhibit.
- 18 You asked what bank line this was. Here's
- 19 one at Bank of America, right, same form -- appears to be
- 20 the same form. Do you see it?
- 21 A Okay.
- 22 Q If you want to look at your hard copy, you can
- 23 turn to the second -- the last two pages there. Do you
- 24 see it?
- 25 A Okay.

- 1 Q All right.
- 2 A Yes.
- 3 Q This is the 40-million-dollar line of credit,
- 4 right, this form? Do you see this one?
- 5 A No. This is for the investment partnership.
- 6 Q Oh, you're looking at this one right here?
- 7 A Oh, yes.
- 8 Q The 10 million?
- 9 A That's the one I'm looking at.
- 10 Q Okay. We'll start with that one. This is the
- 11 investment partnership which was held at Bank of America.
- 12 Right?
- 13 A Correct.
- 14 Q Same form again. Correct?
- 15 A Correct.
- Okay. Once again, it says, "Will any part of
- 17 this credit be used to purchase security margin stock?"
- 18 The box is checked "no." Right?
- 19 A Correct.
- 20 Q Did you type that in?
- 21 A No.
- 22 Q All right. And then it says, "If the answer is
- 23 no, describe the specific purpose of the credit." It
- 24 states, "business, commercial, investment or similar
- 25 purposes, other than to purchase, refinance, or otherwise

- 1 carry stock or other securities." Right?
- 2 A Correct.
- 3 Q Did you write any of that stuff in?
- 4 A No.
- 5 Q Okay. Did you ever write in these descriptions
- 6 on these forms at any time while -- while you were a
- 7 controller there?
- 8 A I don't remember.
- 9 Q Well, do you ever recall specifically writing in
- 10 entries on these forms? Do you have a specific
- 11 recollection of ever writing --
- 12 A I do -- I do not.
- 13 Q You don't remember doing that?
- 14 A I do not.
- 15 Q Okay. Because earlier you had told -- in fact,
- 16 you don't even recollect these forms specifically, do you?
- 17 Is that your testimony?
- 18 A Correct.
- 19 Q Do you remember seeing this sort of form?
- 20 A After you brought it back to my attention, yes.
- 21 Q All right. So, you do remember seeing these
- 22 forms in the course of your time there. Right?
- 23 A Correct.
- 24 Q Did you ever take the time to read one of those
- 25 forms?

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1 A Yes. And then I, you know, talked to the banker;
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- 2 and that's how they filled it out. You're the first
- 3 person that brought that to my attention.
- 4 Q Brought what to your attention?
- 5 A Apparently something is not done correctly.
- 6 Q Meaning that you're looking at this now and now
- 7 realizing that something wasn't done correctly. Right?
- 8 A Correct.
- 9 Q In all this time, you never remember Mr. Lay
- 10 calling you after a daily report or something saying,
- 11 "Well, wait a minute. We can't use the B of A
- 12 40-million-dollar line to open a stock account." Right?
- 13 A No.
- 14 Q There was never any correction to that. Right?
- 15 A No.
- 16 Q Just went forward. Right?
- 17 A Correct.
- 18 Q Did you know the bankers and talk to them about
- 19 these forms, meet with them, discuss the different terms
- of these agreements?
- 21 A I don't remember a specific meeting. I know
- 22 they're aware, you know, of the wires that we requested.
- 23 Q All right.
- 24 A But I do not remember a meeting.
- 25 Q Now, you said these certifications came as part

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1 of the annual loan packages, correct, all the lines of
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- 2 credit?
- 3 A I don't remember.
- 4 Q Okay. I thought you testified earlier that you
- 5 recall these coming in with other lines of credit?
- 6 A Well, after I saw it, I mean, but you're asking
- 7 me --
- 8 Q It refreshed your recollection, did it not?
- 9 A Correct.
- 10 Q Okay. So, now --
- 11 A But I don't know if it was every package.
- 12 Q You remember them coming in with packages?
- 13 A Correct.
- 14 Q And the packages would include Pledge Agreements.
- 15 Right?
- 16 A Correct.
- 17 Q And you know what a Pledge Agreement is. Right?
- 18 A Correct.
- 19 Q Okay. Pledge Agreement has certain conditions
- 20 that the borrower is agreeing to. Right?
- 21 A Correct.
- 22 Q Did you ever attempt to help Mr. and Mrs. Lay
- 23 with their understanding of the Pledge Agreements? Did
- 24 you ever review that with them, or did you leave it with
- the bankers?

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1 A I left it with the attorneys and the bankers.
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- 2 Q And with the Lays?
- 3 A Correct.
- 4 Q Let me just pull from Exhibit 11, B-11 -- if I
- 5 can have you take a look at that. These are three Bank of
- 6 America Pledge Agreements. Do you remember seeing Pledge
- 7 Agreements like this while you were controller?
- 8 A Correct. Correct.
- 9 Q Do you ever remember looking at these carefully,
- 10 Ms. Gibson?
- 11 A No.
- 12 Q All right.
- 13 A I mean --
- 14 Q Even with the Finger family, were you familiar
- 15 with these sorts of Pledge Agreements for nonpurpose
- 16 loans?
- 17 A I don't remember.
- 18 Q Did the Finger family have nonpurpose loans?
- 19 A Not to my recollection.
- 20 Q So, was the Lay family the first time you
- 21 encountered these nonpurpose and purpose lines of credit?
- 22 A Correct.
- Q Okay. And so, the provision here at the bottom
- of the page says, "Use of Proceeds: The proceeds of any
- 25 indebtedness or obligations secured by the Collateral will

- 1 not be used" -- underlined -- "directly or indirectly to
- 2 purchase or carry any 'margin stock' as that term is
- 3 defined in Regulation U of the Board of Governors of the
- 4 Federal Reserve System," "or to reduce or retire any
- 5 indebtedness incurred for such purpose." Right? And
- 6 Regulation U is what was described in that other
- 7 certification form. Right?
- 8 A Yes.
- 9 Q And at the end of these documents, the Pledge
- 10 Agreements, these are the signatures of who?
- 11 A Of Mr. and Mrs. Lay.
- 12 Q All right. Did you have any dealings with Howard
- 13 Williams?
- 14 A Yes, I did.
- Okay. Would he forward you these documents to
- 16 bring to the Lays?
- 17 A Yes, he would.
- 18 Q At times would he meet with the Lays, to your
- 19 recollection?
- 20 A I think he did meet with Mr. Lay once.
- 21 $\,$ Q $\,$ And what do you recollect was the reason for that
- 22 meeting?
- 23 A I don't remember if it was just to meet him or to
- 24 discuss business.
- 25 Q Okay. Let me have you turn -- and when do you

- 1 recall that happening?
- 2 A I really don't remember which period of time.
- 3 Q Can you give me a rough estimate? Was it the
- 4 year 2000? Was it 2001? 1999? Early in your tenure?
- 5 A It was early in my tenure.
- 6 Q Do you remember how long the meeting was?
- 7 A No.
- 8 Q How is it that you remember this?
- 9 A I remember him, you know, wanting to meet him;
- 10 and they met.
- 11 Q Okay.
- 12 A I don't remember anything past that.
- 13 Q Okay. The bank loan papers filled out on an
- 14 annual basis also had promissory notes. Right?
- 15 A Correct.
- 16 Q Can you explain to the Grand Jury what's a
- 17 promissory note?
- 18 A I really don't know how to describe it.
- 19 Q Well, you're a CPA. Just in general terms,
- 20 what's a promissory note?
- 21 A Well, it's an agreement to pay back money that
- 22 you borrowed.
- 23 Q It's your promises, right, as a borrower? Yes?
- 24 A Yes.
- Q With certain conditions and agreements on when

1 you're supposed to repay it and what you're supposed to do

- 2 with the loan. Right?
- 3 A Correct.
- 4 Q And I'm showing you Exhibit B-12. Do you recall
- 5 ever seeing promissory notes like this? And this one is
- 6 from Chase Bank. Do you remember seeing the Chase Bank
- 7 promissory notes?
- 8 A May I take a break?
- 9 Q Yes, you may.
- 10 Why don't we take a ten-minute break.
- 11 (Break.)
- 12 Q (By Mr. Hueston) All right. Ms. Gibson, I want
- 13 to ask you about a different topic. Were you aware of
- 14 lawsuits filed against Ken Lay in October and November of
- 15 2001?
- 16 A No.
- 17 Q Were you aware that he was being named as the
- 18 defendant in actions -- shareholder actions suing for
- 19 damages?
- 20 A No.
- 21 Q Did you not process any of that legal paperwork?
- 22 Do you remember seeing that?
- 23 A No.
- 24 Q In December of 2001, Mr. Lay paid off -- or
- 25 Mrs. Lay -- they paid off their mortgage on their primary

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1 residence. Right?
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- 2 A Correct.
- 3 Q Why did they do that?
- 4 A I don't know.
- 5 Q You have no idea?
- 6 A No.
- 7 Q Were you ever in meetings where the reasons were
- 8 discussed?
- 9 A No.
- 10 Q Who instructed you to go ahead and make the
- 11 movement of funds to pay off the mortgage?
- 12 A I don't remember.
- 13 Q Well, it would either have been Ken Lay or Linda
- 14 Lay. Right?
- 15 A Or it could have been Beau.
- 16 Q Through Beau?
- 17 A Right.
- 18 Q Who got directions from Mr. and Mrs. Lay?
- 19 A Correct. But I don't remember who.
- 20 Q Okay. That's all the questions that I have.
- 21 I'll ask you to stand outside. I'm going to ask the Grand
- 22 Jurors if they have any questions.
- 23 A Okay.
- 24 (Witness exits.)
- 25 (Witness enters.)

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Q (By Mr. Hueston) Ms. Gibson, there are no
    questions from the Grand Jurors. So, you are excused.
 2
        A Thank you.
 3
                  (Proceedings concluded.)
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3	I, IDA H. SALINAS, CSR, a Certified Court					
4	Reporter and Notary Public in and for the State of Texas,					
5	having been duly sworn in as the Grand Jury Reporter,					
6	hereby certify that the foregoing pages constitute a true					
7	and correct transcript of the proceedings had and					
8	testimony adduced in said cause at the time and place as					
9	hitherto set forth; that the interrogatories and answers					
10	by the witness were taken down by me in shorthand and					
11	thereafter reduced to typewriting.					
12	AS WITNESS MY HAND AND SEAL OF OFFICE this					
13	11th day of July, 2004.					
14						
15						
16						
17	IDA H. SALINAS, TEXAS CSR 4469					
18	Expiration Date: 12/31/2004					
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